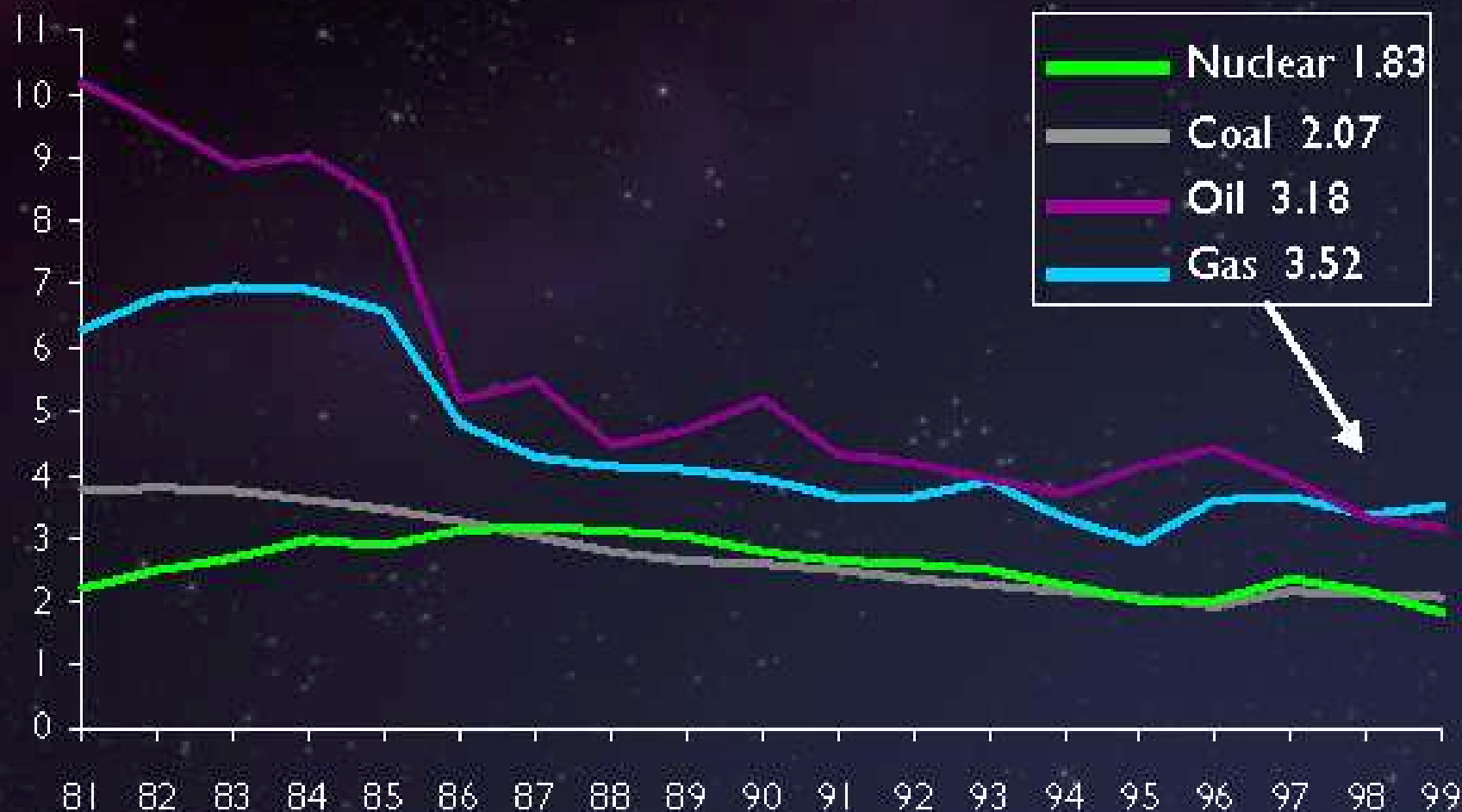


Figure 2

# Electricity Production Costs (in constant 1999 cents/kWh)



Source: UDI for actual data

Figure 3

## Nuclear Plant Output: Growth During the 1990s

- Equivalent to 23 1,000-megawatt power plants
- Satisfied approximately 30% of growth in U.S. electricity demand

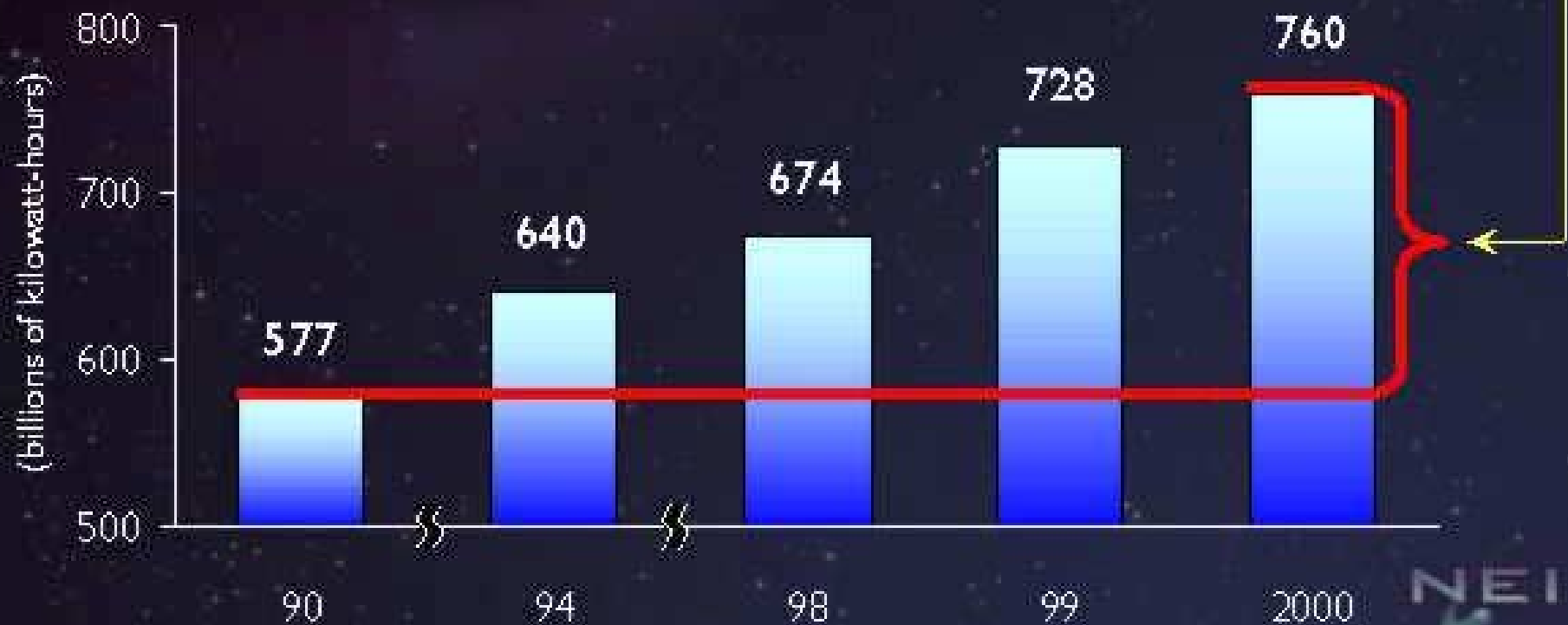
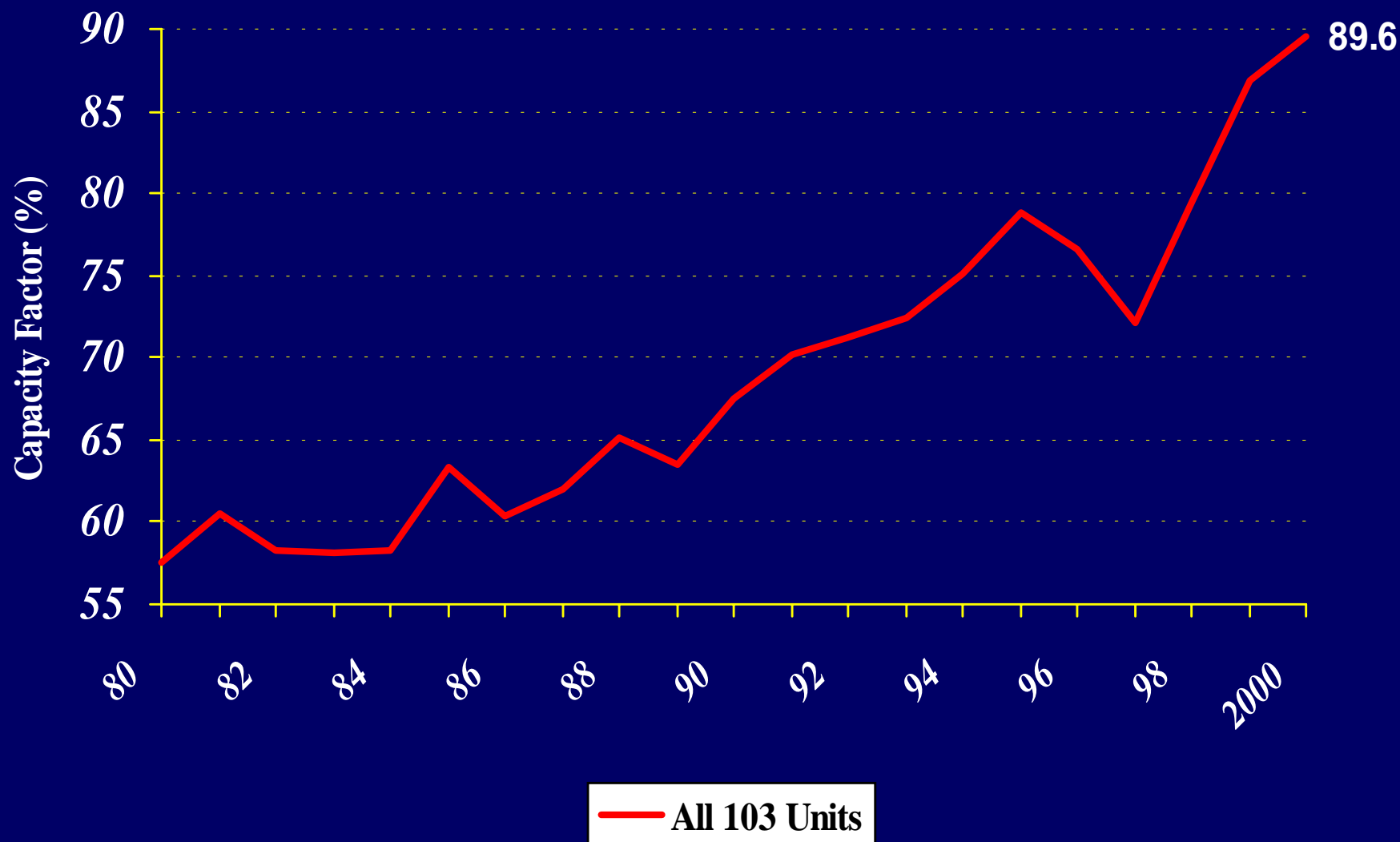


Figure 4

# US Nuclear Industry Is Achieving Record Levels of Performance (1980-2000)



# Figure 5

## THE NEW U.S. NUCLEAR POWERS:

Companies/Alliances That Will Be  
Running the Nation's Nuclear Fleet

After All Consolidations Announced To Date Take Effect

ENTITY	NUMBER OF NUCLEAR UNITS
Exelon Generation Company <sup>1</sup>	19 <sup>2</sup>
Entergy	10
STARS Alliance <sup>3</sup>	8
Nuclear Management Company <sup>4</sup>	8
Duke Power	7
Dominion Generation	6
Southern Nuclear Operating Company	6
Tennessee Valley Authority	6 <sup>5</sup>
Carolina Power & Light/Florida Power Corp.	5
Constellation Nuclear	4
First Energy Nuclear Operating Company	4
FPL Group	4
Arizona Public Service Company	3
Public Service Electric & Gas	3
American Electric Power	2
PPL Corporation	2
Southern California Edison/San Diego Gas & Electric	2
Detroit Edison	1
Energy Northwest	1
Nebraska Public Power District	1
North Atlantic Energy Service Corp.	1 <sup>6</sup>
Omaha Public Power District	1
Rochester Gas & Electric	1
South Carolina Gas & Electric	1

## **Footnotes to Figure 5:**

<sup>1</sup> Merger of Unicom and PECO Nuclear.

<sup>2</sup> This number includes two shutdown units (Zion), as well as three units owned or soon expected to be owned by AmerGen, a joint venture of PECO Nuclear and British Energy.

<sup>3</sup> STARS is not an operating company, but an alliance among several operators for improved staffing efficiencies and procurement economies. However, member companies' executive management may decide to form an operating company in the future. Member companies include Ameren/UE Corp., TXU Electric, Pacific Gas & Electric, South Texas Project Operating Co., and Wolf Creek Nuclear Operating Co. Arizona Public Service Co. has recently announced that it will soon join STARS as well.

<sup>4</sup> A non-owning operator that now holds licenses of nuclear units of participating utilities.

<sup>5</sup> This number includes one shutdown unit (Browns Ferry). It does not include three partially-completed units (two at Bellefonte and one at Watts Bar).

<sup>6</sup> Unit currently up for sale.

## Figure 6

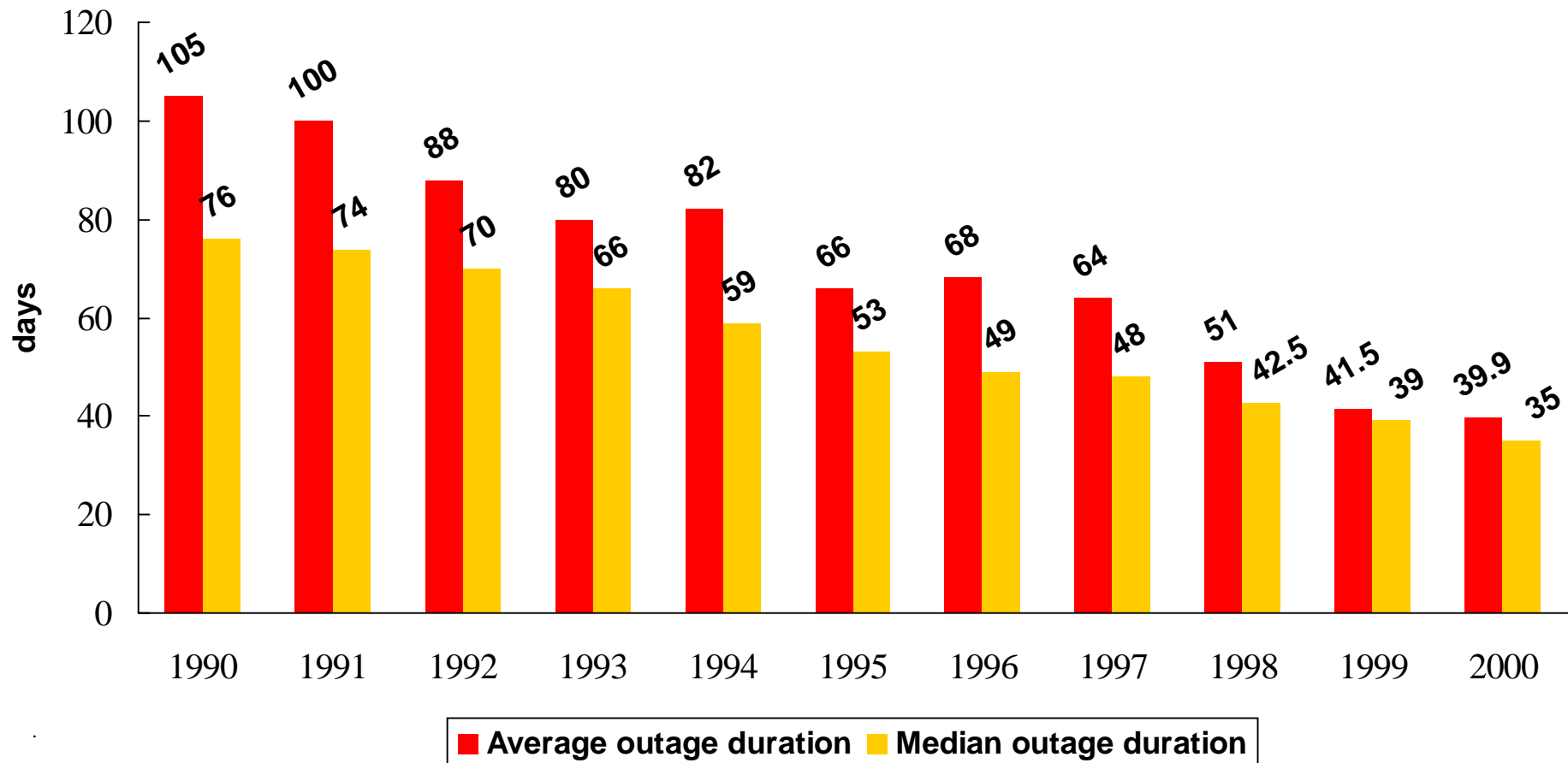
### Past and Present U.S. NRC Approvals of Thermal Power Upgrades At Operating U.S. Reactors

Uprate % (of Originally licensed thermal power limit)	Already Approved Units	Currently Pending Units
>10%	4	0
5-10 %	42	5
1-5 %	4	1

Source: U.S Nuclear Regulatory Commission Staff, September 18th, 2000.

# Figure 7

## Average & Median Duration of Nuclear Refueling Outages in the US (1990-2000)



Source: Institute of Nuclear Power Operators (INPO)

Note: Values do not include data from shutdown units

# Figure 8

## NRC PERFORMANCE INDICATORS; ANNUAL INDUSTRY AVERAGE, 1986-1998

Figure 22. NRC Performance Indicators; Annual Industry Averages, 1986-1998\*

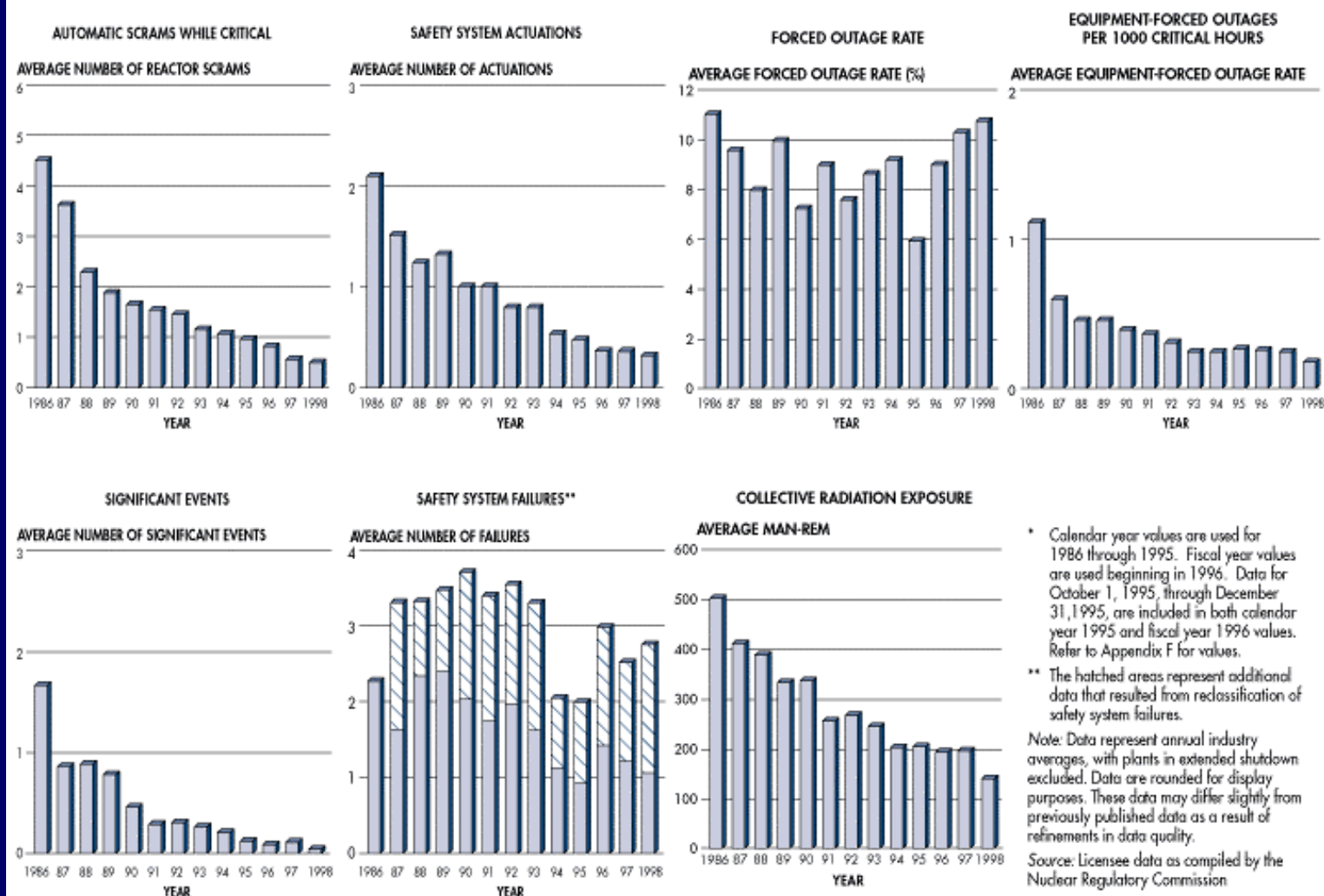




Figure 9

# License Renewal: Unlocking Additional Value

## Approved

Calvert Cliffs 1,2  
Oconee 1,2,3  
Arkansas Nuclear  
One Unit 1

## Already filed

Hatch 1,2  
Turkey Point 3,4  
North Anna 1,2  
Surry 1,2  
Peach Bottom 2,3

## 2001

Catawba 1,2  
McGuire 1,2

## 2002

Point Beach 1,2  
St. Lucie 1,2  
Summer  
Fort Calhoun  
Robinson 2

## 2003

Arkansas Nuclear  
One Unit 2  
Browns Ferry 2,3  
Cooper  
Farley 1,2  
Dresden 2,3  
Quad Cities 1,2

## 2004

Brunswick 1, 2  
Beaver Valley 1,2  
Pilgrim  
Davis-Besse

## 2007

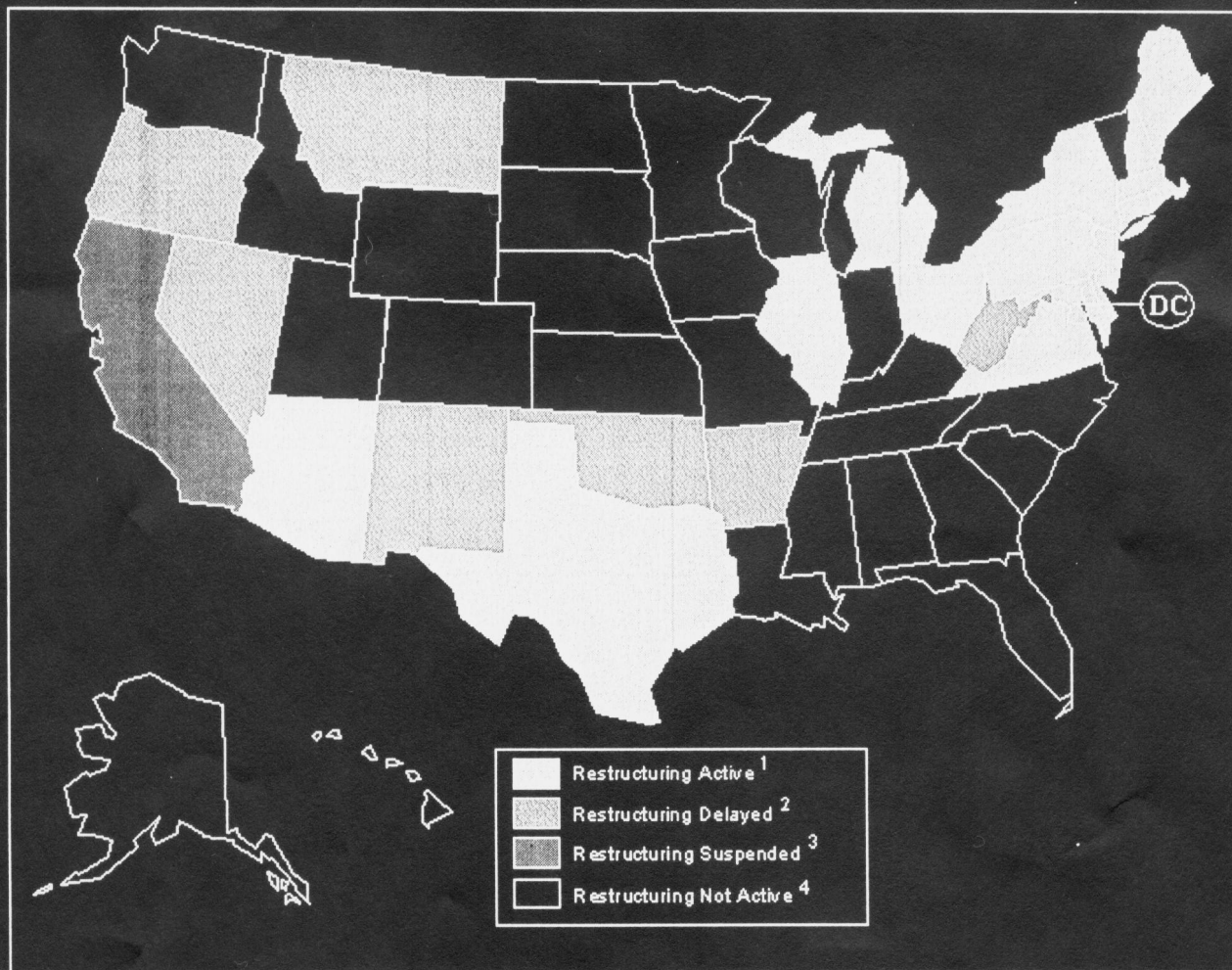
Sequoyah 1,2



Click on a State  
To See Current Status

## Status of State Electric Industry Restructuring Activity as of November 2001

Go To  
[Table](#)



<sup>1</sup>These States have either enacted enabling legislation or issued a regulatory order to implement retail access. Retail access is either currently available to all or some customers or will soon be available. Some States are currently running pilot programs, and they will begin to implement retail access in the near future: Arizona, Connecticut, Delaware, District of Columbia, Illinois, Maine, Maryland, Massachusetts, Michigan, New Hampshire, New Jersey, New York, Ohio, Pennsylvania, Rhode Island, Texas, and Virginia.

<sup>2</sup>These States have either passed legislation or issued regulatory orders to delay implementing retail access: Arkansas, Montana, Nevada, New Mexico, Oklahoma, and Oregon. Although West Virginia passed legislation that approved the PSC's plan to restructure and implement retail access, the process is delayed until a bill for tax reform is enacted.

<sup>3</sup>The CPUC ordered suspension of direct retail access.

<sup>4</sup>These States have not enacted enabling legislation to restructure the electric power industry or implement retail access: Alabama, Alaska, Colorado, Florida, Georgia, Hawaii, Idaho, Indiana, Iowa, Kansas, Kentucky, Louisiana, Minnesota, Mississippi, Missouri, Nebraska, North Carolina, North Dakota, South Carolina, South Dakota, Tennessee, Utah, Vermont, Washington, Wisconsin, and Wyoming.

Source: Energy Information Administration.